

publicjobs Procurement Procedures



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Introduction

The purpose of this document is to establish a best-in-class procurement culture within publicjobs, to set out the procedures for the procurement of goods and services and to make all staff aware of their obligations.

publicjobs procurement should always be undertaken with the over-riding objectives of:

- Securing maximum Value for Money (VFM)
- Complying with all relevant legislation
- > Avoiding risk and reputational damage

publicjobs also require that procedures are in place to ensure that:

- > Competitive bidding and tender processes are realised
- > Suppliers are appropriately selected and authorised for use
- > Suppliers are monitored for financial and non-financial performance
- Goods and services are purchased only with proper authorisation in accordance with predetermined approval limits
- Goods and services received are correctly recorded
- > Supplier contracts are monitored
- > Payments are only made for goods and services received and authorised

Definition of Procurement

Procurement is a cycle that includes any or all actions from the time a service or supply is deemed required, through the acquisition of and receipt of goods or service to its disposal. The cycle can also be divided into three phases as set out below:

1	Assessment of requirement	
2	The decision to procure	Pre-tendering phase
3	Selection of procedure	
4	Preparation of tender documents	
5	Receipt of quotations / tenders	Tanday wyseed we phase
6	Selection of supplier(s)	Tender procedure phase
7	Contract award	
8	Managing the contract	
9	Approval and dispatch of purchase orders	
10	The receipt and storage of goods	Contract Management Phase
11	Invoice recording and matching	
12	Payment(s) to suppliers	

Budget Holder

The Budget Holder is a member of staff who has been assigned a budget allocation for a specific cost centre, is usually at HEO/AO/Psychologist or higher level within the organisation and is responsible for managing any procurement projects approved by them on behalf of publiciobs.

The role of the Budget Holder includes the following key activities:

- > Plan and specify requirements
- Check whether a contract already exists to meet requirements
- > Ensure the requirement receives the appropriate authorisation / approval depending on the estimated value of the purchase
- > Inform the Procurement Officer in circumstances where their participation is required
- Participate, as required, in the specification / tendering process
- Ensure compliance with National Procurement Guidelines / Regulations and EU Directives / publicjobs procurement procedures
- > Utilise the national procurement model and framework agreements where available
- Utilise the Request for Tender templates (including when acceptance of publicjobs cyber security / third party access is required) that can be found on the e-Hub
- > Ensure that an adequate amount of time is given to the process of quotation and tendering based on the complexity of the contract to allow suppliers adequate time to prepare tenders
- > Ensure the accuracy of all contracts prior to signing and countersigning by the supplier
- > Ensure that purchase orders are raised before an invoice is received
- > Where contracts are subject to renewal, a supplier evaluation should be performed and a justification documented prior to extending the contract terms
- Prior to any contract extension being incurred, ensure that it is not in contravention to the signed contract with the supplier
- > File all quotation and tender documentation for audit and Freedom of Information purposes
- > Open a file on the contracts register, OpenDocMan
- ➤ Review contracts valued at over €50,000 on an annual basis and keep the report on file

Expenditure Thresholds (Circular 05/2023: Initiatives to assist SMEs in Public Procurement) – **Appendix A**

EU Thresholds - Appendix B

Staff Approval Levels for Contracts and Expenditure – Appendix C

Contract Performance Review Form - Appendix J

Business Case

Prior to the initiation of procurement, business need must be established and the necessary approvals to proceed given. The Business case must be approved at the appropriate level depending on the estimated value of the contract and retained on file. It is essential that there is a budgetary provision for the proposed expenditure before any procurement is commenced. This is the responsibility of the Budget Holder.

Tender Folder

Before a procurement process commences an electronic tender folder should be opened including a Procurement Checklist. This checklist will help to ensure that all the required processes are followed correctly.

Procurement Checklist - Appendix D

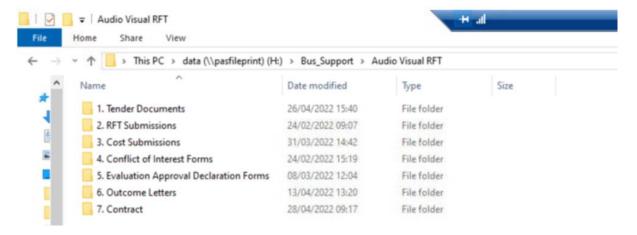


Figure 1. Example of procurement documents library for the Audio-Visual tender process

Principles of Procurement

It is imperative that publicjobs procurement is discharged honestly, fairly and in a manner that secures optimum value for money at all times.

A competitive process should be carried out in an open, objective and transparent manner that will achieve best value for money. This is in line with EU Directives on public procurement. Essential elements to be observed in conducting the procurement functions include non-discrimination, equal treatment, transparency, mutual recognition, proportionality, freedom to provide service and freedom of establishment. The Directives impose legal obligations on public bodies when advertising and the use of objective tendering procedures for the award of all tenders.



Figure 2: Key Principles of Public Procurement

In relation to ICT-related expenditure, including digital transformation programmes with an ICT dimension, the provisions of Circular 14/21: <u>Arrangements for Oversight of Digital and ICT-related Initiatives in the Civil and Public Service</u> must be followed in full. It should be noted in particular that:

- prior specific approval of OGCIO, Digital Government Oversight Unit, is required each year for all new digital and ICT-related initiatives which may give rise to expenditure in excess of €25,000
- ➤ all ICT procurement opportunities with a value of €25,000 or greater must be advertised on the Government <u>eTenders website</u> unless it is proposed to use a properly procured existing arrangement, central framework or other centrally established procurement vehicle; and

A realistic estimate of the value of all phases of the service or the goods to be procured is essential, as this will determine the procedures to be followed. It is also necessary to take due account of the potential to aggregate procurement activities to maximise efficiencies and savings.

When valuing a specific contract, which in turn will affect the procurement procedure to apply, the estimate must:

- ▶ be a genuine and realistic estimate at the date the purchase is notified to the potential vendor(s)
- be exclusive of VAT
- > take into account the entire term of any contract agreement (i.e. includes all extensions)
- > assume that all options in any contract will be exercised

It is important to estimate carefully the likely volume / value of goods or services required as suppliers who may not be interested in a lower volume / value tender may be interested if the contract is for a substantially higher volume / value. This consideration will also inform the decision as to whether or not to include a provision in the request for quotation / tender documentation allowing for an extension to any contract agreed. While contracts of indefinite duration should be avoided, where one is in prospect it should be valued based on four years' anticipated supply.

No project or contract can be artificially split in order to prevent it from coming within the scope of the national guidelines or EU Directives. Where a project or purchase involves separate lots, the value of all lots must be in included in estimating the value of the contract.

By estimating the whole publicjobs spend for common goods and estimating spend on recurring items over a longer period, the market can be approached in a manner that would secure a more efficient outcome and maximise savings. The plan will also facilitate the Procurement Officer in identifying opportunities for early engagement with the OGP in respect of their current and planned arrangements, as well as bespoke arrangements.

In the early stage of planning, the Procurement Officer should be contacted to establish if the OGP has any existing or planned central procurement arrangements, which may meet the needs, identified. In the case where a central procurement arrangement is not available, the approach to be applied, in terms of the nature of the approval required and the processes to be followed, is determined by the value and the nature of the goods or services involved.

Procurement Processes

Framework Agreements

The OGP has put in place a substantial number of Framework Agreements for the provision of goods and services to the public service - the list of these is available at https://ogp.gov.ie/ and should be reviewed by the Budget Holder prior to commencing any procurement project.

The Key Account Manager is available to advise the Procurement Officer / Budget Holder whether any of these meet the needs identified or if any are planned that might do so. It is Government policy that public bodies, where possible, should make use of all such central arrangements. Where the Department does not utilise these arrangements, the Budget Holder must provide a value for money justification for not doing so.

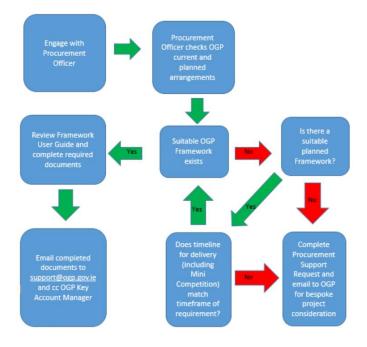


Figure 3:Procurement Process Map

Expenditure below €5,000

Goods or services with an estimated value (excluding VAT) under €5,000 require a minimum of three Requests for Quotation (RFQ) and these quotations must be confirmed by email, a copy of which must be retained on the procurement file

Expenditure above €5,000 and below the EU Threshold of €143,000

If there are no suitable framework agreements in place to meet the procurement requirements, the following approaches apply:

- Contracts for goods and services with an estimated value between €5,000 and €50,000 can be awarded on the basis of responses received to a written Request for Quotation i.e. a specification issued by email to at least three competitive suppliers or service providers. Offers must be evaluated objectively against specified requirements, using a weighted scoring sheet (these scoring sheets will differ depending on the requirements in relation to the goods or services being procured)
- ➤ contracts or purchases valued over €50,000 and under €143,000 (the EU Threshold) must be procured by seeking a Request for Tenders (RFT) i.e. through a formal tendering process on eTenders using the Open Procedure in line with Circular 05/23

Expenditure above the EU Threshold of €143,000

For contract or purchases above the EU threshold of €143,000, the Budget Holder must contact the Procurement Officer to ascertain if there is an OGP Framework in place or planned that would address their requirement. If there is not, the Budget Holder will need to complete a Procurement Support Request (PSR) form and email to the OGP Key Account Manager requesting that the OGP undertake a bespoke procurement.

Should the OGP not be in a position to conduct the procurement on behalf of the Department, contracts or purchases valued over €143,000 may also be procured by seeking a Request for Tenders - e.g. through a formal tendering process on eTenders using the Open Procedure. In such instances, the Procurement Officer will liaise with the OGP Key Account Manager regarding the availability of OGP assistance to support the Budget Holder in identifying the appropriate procurement procedure available for this level of expenditure.

Sole Source Procurement

It is a basic principle of public procurement that a competitive tendering process should always be used unless there are justifiable and exceptional circumstances for not doing so.

A sole source procurement can be defined as any contract entered into without a competitive process, based on a justification that only one known source exists or that only one single supplier can fulfil the requirements. Proprietary brand preferences do not justify sole source where more than one potential supplier for the required item or service exists.

Where there is only a sole source for a particular item or service a Sole Source Justification Form should be submitted to the Head of Finance for approval. A competitive process may be required to substantiate the sole source claim before approval is granted. Such a process should be recorded by the Budget Holder. Future purchase of the item or service should be made by negotiated procedure with the selected supplier. In all instances, it is the responsibility of the Budget Holder involved to keep abreast of developments in the market in order to ensure that new products and suppliers for such services or supplies are identified as they become available. Any orders placed for goods or services with sole sources must be authorised by the Budget Holder.

In all such instances, the marketplace should be tested regularly by competitive process to ensure that the sole source justification remains valid. When this process is used, a copy of the Sole Source Justification Form should be maintained for audit by the Budget Holder.

Sole Supplier Form – Appendix E

Insurance

In carrying out competitions for the acquisition of low-to-medium-risk goods and services, the Budget Holder should refer to Circular 05/2023 for guidance in relation to setting insurance level requirements. For bespoke and/or complex competitions or if there are any concerns with regards to any aspect relating to the subject matter of the procurement, the State Claims Agency can provide advice in specifying appropriate insurance types and levels.

Further details can be found at <u>Insurance-Risk-Assessment-Template-SCA-GD-01-Form-01.pdf</u> (<u>stateclaims.ie</u>) and <u>State Indemnity Guidance: Guidance on Indemnity and Insurance - State Claims Agency.</u>

Opening of Tenders

For a tender issued via eTenders the opening of tenders can be completed on-line.

For procurements with a value above €50,000 where tenders are submitted in hard copy:

- > The tenders must be registered, held unopened and locked in a safe place until formal opening
- The formal opening of tenders can only take place after the advertised closing date and time
- The opening of tenders must take place in the presence of at least two officials of publicjobs who must be of at least HEO grade and authenticated by the date and the initials of those present
- Any tender received after the allotted time must be excluded from the procurement process and should not be opened

Notification to Tenderers (Standstill Letters)

All tenderers must be informed of the outcome of the competition at the same time. Advice can be sought from the Procurement Officer for the appropriate template letters, known as "standstill letters".

Tenderers who do not meet the minimum evaluation (selection and/or award) criteria are deemed "Inadmissible" under Public Procurement Rules and are subject to different notification requirements where they are only entitled to receive their own scores, reasons for failure and the name of the successful tenderer.

Tenderers who do meet the minimum evaluation criteria are ranked based on scores achieved. Public Procurement Rules specify that the unsuccessful tenderers must be provided with their scores as well as the name and scores of the successful tenderer in the notification. For EU value contracts, the characteristics and relative advantages of the successful tender must also be provided. For national (below EU threshold) contract values, it is recommended this information be provided.

Contract Award Notices

The Budget Holder is responsible for ensuring a contract award notice is posted on eTenders for all contracts awarded with a value above €25,000 within 30 days of the award. This applies even if the competition was not conducted on the eTenders platform.

Reporting non-competitive procedures (Circular 40/02)

Department of Finance Circular 40/02 requires that an annual written report on any procurement above €25,000 (exclusive of VAT), awarded without a competitive process, be submitted to the Comptroller and Auditor General and the OGP signed by the Accounting Officer.

Each February, an email will issue to all Budget Holders requesting confirmation that no such purchases were made without competitive tendering. Should justifiable and exceptional circumstance have required procurement(s) valued at over €25,000 without a competitive process, these will have to be fully justified and explained in writing by the Accounting Officer, detailed in preamble to the appropriation account and submitted to the Comptroller & Auditor General and the Department of Finance by 31st March.

Department of Finance Circular 40/02 Annual Report Template - Appendix F

Contract Management

All signed contracts regardless of value should be proactively and effectively managed and monitored by the Budget Holder to maximise value for money. The Budget Holder should have a programme of checking goods/services against the specification and ensure that there are procedures for identifying inadequacies/poor performance and for remedial action.

The following steps should be followed in managing a contract:

Contract preparation

- The OGP will provide contracts for suppliers selected from their Framework Agreements
- For self-procured tenders, templates can be found on the Procurement page of the eHub for letter of engagement for low value purchases and contract templates for goods or services procured

Contract signing

- The contract must be signed by the budget holder or head of department, depending on the value of the contract
- The contract must be countersigned by the supplier within 7 days and kept with the procurement checklist

> Assessment of contracts

- The performance of the supplier should be monitored throughout the life of the contract and should be measured by the KPIs/SLAs agreed in the contract
- Poor or under performance by suppliers should be escalated immediately to the supplier's contact
- Any changes to the contract or the specification of the goods / services should be agreed in advance by both parties and recorded on file Change Control Form – Appendix G
- All contracts over €50,000 must be formally reviewed on an annual basis for aggregated expenditure against contract value and supplier performance Contract Performance Review Form – Appendix J
- The formal review of performance management should be undertaken against the criteria set out in the tender document and/or SLA to evaluate the quality, service and value for money being obtained
- Where contracts are part of a Framework Agreement or a Drawdown solution put in place through the OGP, the output from monitoring the contract delivery is made known to the OGP through the Key Account Manager

Contract extension procedures

- Where contracts contain an option to extend, a supplier evaluation should be performed and a justification documented prior to extending the contract terms
- Prior to any contract extension being incurred, ensure that it is not in contravention to the signed contract with the supplier
- Any contract extension must be approved by the budget holder or head of department, confirmed in writing with the supplier and updated on the Contracts Register – template can be found on the Procurement page of the eHub

Conclusion of the contract

- At the conclusion of the contract, review the whole procurement process, not just the supplier's performance but also the effectiveness of the earlier stages
- This review process can provide information for future procurements, in respect of developing and specifying needs, supplier selection and contract management End of Contract Review Form – Appendix L

Record Keeping

The Budget Holder is responsible for ensuring that records and systems are appropriately maintained and administered for all purchases.

publicjobs is obliged to maintain documentation to record the progress of all procurement procedures, whether or not they are conducted by electronic means, and to justify decisions taken at all stages of the procurement procedure, including the following:

- > communications with tenderers and internal deliberations
- > preparation of the procurement documents
- dialogue or negotiation, if any
- Selection and award of the contract. publicjobs (subject to EU and national law obligations) is also required, at least for the duration of the contract, to keep copies of, and grant access to, all concluded contracts with a value equal to or greater than €1,000,000 in the case of goods and service contracts

publicjobs must ensure that all contract award procedures include a verifiable audit trail and that where a competitive process was not deemed appropriate, this is clearly recorded. Where it is proposed to award a contract without a competitive process, approval in writing must be sought in advance from the Head of Finance / CEO. Where such a contract is awarded and the value exceeds €25,000, Department of Finance Circular 40/02 requires publicjobs to send an annual report signed by the Accounting Officer to the Comptroller and Auditor General explaining why a competitive process was not used - a copy of the annual report must also be sent to the OGP.

Regulation 84 of the 2016 Regulations requires the Department to prepare a written report for every contract above the EU threshold of €143,000. This report must be maintained in the project file. Under Circular 05/23, Budget Holders are required to publish Contract Award Notices for all contracts over €25,000 on eTenders on completion of the award.

Retention Policy

publicjobs will retain procurement records for a seven-year period from the expiry of the contract. This correlates with the statute of limitations in commercial litigation. publicjobs would therefore propose to consult with the National Archives for permission for the disposal of files after the seven-year period has elapsed.

If there are circumstances where any procurement record warrants permanent preservation, publicjobs will consult with the National Archives of Ireland.

Office of Government Procurement

The Office of Government Procurement (OGP) was established in 2013 following a government decision to reform public procurement with a view to reducing costs and achieving better value for money. The OGP is working to transform the previous fragmented procurement model towards a new structure driven from the centre and underpinned by common governance policies, processes and systems to deliver a programme of collaborative savings projects across the State sector.

The OGP issued Government-wide Public Procurement Guidelines in July 2017 (updated in October 2023). Government Departments and State Bodies are encouraged to consult with the OGP prior to going to market for goods and services in excess of €50,000 excluding VAT.

The OGP web site is a useful source of information and staff involved in procurement are encouraged to register in order to have access to relevant information and/or details of current and upcoming framework agreements in place.

The OGP also has oversight of the eTenders website, which is the site to be used to advertise/publish all tender competitions above the national thresholds, as well as being the official portal for publishing tenders above the EU thresholds on the Official Journal of the European Union (OJEU).

Contracts Register (OpenDocMan)

A file must be opened in OpenDocMan in respect of each procurement for goods or services valued over €1,000 within 30 days of a contract or letter of engagement being signed. This includes multiple purchases from one supplier where the total spend exceeds €1,000 in any 12-month period.

Each Budget Holder should have a login to OpenDocMan which can be provided by I.T. Fields should be completed as per the example in Figure 4.

An automatic alert will be issued to prompt users to review contract agreements 6 months before the expiration date. If the contract has a specified end date, the contract will terminate on that date. If there is an option to extend the contract, the Budget Holder must engage with the supplier in advance of the end date and include the extension details on the OpenDocMan record.

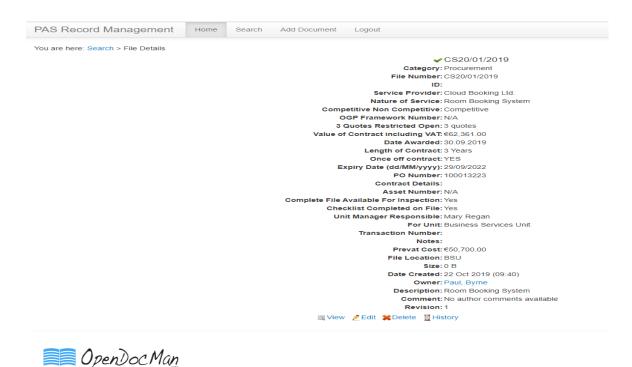


Figure 4: Example of how to complete a procurement record on OpenDocMan

Green Public Procurement

Green Public Procurement (GPP) is defined as "a process whereby public and semi-public authorities meet their needs for goods, services, works and utilities by choosing solutions that have a reduced impact on the environment throughout their life cycle as compared to alternative products/solutions." Approximately €19 billion a year is spent by the State on the procurement of goods, services and works. This provides Ireland's public sector with significant opportunity to influence the provision of more resource-efficient, less polluting goods, services and works within the marketplace.

Government Circular 17/2025 instructs Government Departments to consider including green criteria in public procurement processes in circumstances where clearly defined, quantifiable, verifiable and measurable criteria have been developed and are relevant to the specific procurement process.

Budget holders should utilise OGP central arrangements where possible and include green and sustainable award criteria. More information can be found at https://buyerzone.gov.ie/.

Where the OGP central arrangements do not meet your requirements and you are required to self-procure, the budget holder should consider and where possible include green and sustainable award criteria. In 2022, the OGP led the development of GPP Criteria Search, an online search tool that allows the user to rapidly find, select and download the Irish GPP criteria relevant to a specific procurement project. Available at https://gppcriteria.gov.ie, this search tool is designed to simplify the process of including green considerations in public procurement. It greatly reduces the time required to find relevant criteria and copy them into procurement documents. It was developed in collaboration with the EPA and the Department of the Environment, Climate and Communications, and the design incorporates feedback from diverse end-users.

Ethics

All staff involved in the procurement process must act ethically and in particular should have regard to:

- Hospitality
- Inducements Employees must not accept inducements in any form from suppliers of goods and services
- Conflicts of Interest
 - A conflict of interest includes any situation where there is direct or indirect financial,
 economic or other personal interest that might be perceived to compromise the

- impartiality and independence of a staff member in the context of a procurement procedure.
- Should people find themselves in such a situation they must immediately bring the matter to the attention of their line manager. Depending on the circumstances, this may result in the staff member not participating in that particular procurement process.

A *Declaration Regarding Conflict of Interest Form* must be completed by all members of a tender evaluation team in advance of the initial evaluation meeting. - **Appendix H**

Protected Disclosures Policy

The publicjobs Protected Disclosures Policy covers all suppliers who are in pre-contractual negotiations. The policy can be found at

https://www.publicjobs.ie/documents/Public Appointments Service Protected Disclosures Policy 2023 .pdf

The Disability Act

Section 27 of the Disability Act (2005) states that "where a service is provided to a public body, the head of that body shall ensure that the service is accessible to persons with disabilities". This refers to goods and services. publicjobs' policy is to include the relevant accessibility requirements for people with disabilities in all stages of the tender process.

The following should be considered as part of any procurement exercise:

- > Include accessibility requirements in all tenders and ask for quotes with and without accessibility option
- > Verify references of tendering organisations
- > Technical specifications for accessibility should be included, where applicable
- DVDs prepared by publicjobs to include subtitles and ideally audio description, where applicable

eInvoicing

From 18th April 2019, the EU eInvoicing Directive requires all public bodies to be able to receive and process electronic invoices over the EU threshold (€143K per annum) to comply with the European Standard (European Directive 2014/55/EU).

Through our service provider, Celtrino, publicjobs is:

- Configured on the Celtrino PEPPOL Connect e-Document Portal
- Configured on the PEPPOL Network to receive e-invoices
- The PEPPOL participant ID is **9935:ie9505234s**

All suppliers should be encouraged to submit their invoices electronically.

Purchasing and Payment Procedures

Purchase Orders

A purchase order must be raised by the Budget Holder for all goods / services in advance of any order being confirmed. The purchase order number must be quoted on all orders for goods / services.

Each order must be submitted to the supplier by email. Goods received /delivery notes must be matched against the purchase order by the Budget Holder or a designated staff member.

The order must clearly show:

- > the nature and quantity of the goods / services ordered
- contract terms
- conditions of use
- > quotation or agreed price
- Cost Centre against which the order will be charged

Credit Card Usage

A Credit Card Usage Policy has been adopted by publicjobs and can be found on the HR policies and procedures page on eHub. All purchases using the credit card must comply with this Policy.

On-line Ordering

Orders placed online by the Budget Holder, must follow the normal procurement procedure. Foreign purchases are subject to VAT. The total price including VAT should be calculated when considering a purchase.

Authorisation of Orders

Each Budget Holder is responsible for purchase orders made from their budget. The purchase must be authorised in accordance with purchasing limits before a purchase order is placed. Where necessary, the Budget Holder must present a business case to the CEO / Management Board to obtain approval to spend.

Payments

In all cases where a procurement competition has been advertised on the e-tenders website and a contract subsequently issued, the Procurement Officer should be informed by the officer responsible for management of the contract of all payments associated with the contract where the payments threaten to exceed the original value of the contract.

Professional Services Withholding Tax

Suppliers of professional services are subject to Professional Service Withholding Tax of 20% on relevant services including accountancy, auditing, legal, IT, economic and marketing services and any relevant expenses. This tax will be deducted by publicious and paid to the Revenue Commissioners.

VAT

VAT is payable on purchases where applicable, including foreign purchases. The Finance Manager in the Accounts Unit should be consulted in advance of placing any orders with foreign suppliers to establish the appropriate VAT treatment. All Purchase Orders, if applicable must include the cost of VAT.

Tax Clearance Certificates

All payments for supplies or services above €10,000 (inclusive of VAT) come within the scope of the Tax Clearance Scheme. The threshold applies to individual payments or to cumulative payments over any 12-month period. In general, publicjobs is prohibited from transacting business above this threshold with anyone who does not hold a valid Tax Clearance Certificate.

Supplier Code of Conduct

Sets out the way in which publicjobs and our suppliers will behave towards each other. It is not intended to be legally enforceable or to create any legal obligations or rights or to undermine contractual or procurement rules, although some of the expectations form part of other legislative requirements. Full details can be found at Procurement | publicjobs.ie

Setting up a new supplier

After a new contract is awarded, the following steps should be taken to set the supplier up for payment:

- Request the supplier to complete the *Supplier Declaration Form* and return it with either the form stamped by their bank or the form attached to a redacted bank statement
- > Complete the *Supplier Master Sheet* and attach it to the completed *Supplier Declaration Form* and forward it for checking and processing
 - Once processed and approved by the Head of Finance, the supplier will be set up on POP
- Purchase Orders should be drawn up and issued to the supplier prior to any orders placed for goods or services

Procurement Portal

The Procurement Portal is available on eHub. The Procurement Portal contains all relevant procurement information, including:

- > Templates and Forms
- Procurement Guides
- Government Circulars
- OGP Updates

Training

The Training Officer is responsible for sourcing and organising the training to ensure that all staff involved in the procurement process have a uniform understanding of the Procurement Procedures. All budget holders are responsible for ensuring that the appropriate staff members who are responsible for the procurement processes attend this training.

Procurement is a key organisational function, and it is vital that staff involved in the procurement process have a thorough understanding of public sector accountability and best practices in the methods and processes involved in procurement. From time to time the OGP conduct information sessions on procurement for publicjobs staff.

Training and staff development in good practice procurement methodologies will continue for all staff involved in procurement in order to strengthen the level of competencies and skills of procurement practices. The Learning & Development Unit maintains staff training records.

Appendix A Expenditure Thresholds (exclusive of VAT)

	Expenditure Th	Expenditure Threshold Guide	
Below €5,000	€5,000 to €50,000	€50,000 to EU Threshold (€143,000)	Above EU Threshold
3 Quotes	3 Quotes or eTenders	eTenders	eTenders & OJEU
Email request or RFQ Template	RFQ Template	OGP Template RFT document	OGP Template RFT document
Confirmed in writing or email	Email response	File Tender – through eTenders	File Tender – through eTenders
1 – 2 weeks to respond	14 - 28 days to respond Based on complexity of goods/services required	21 – 28 days to respond	Generally 30 days Open competition
Lowest Price	Lowest Price or MEAT	Usually MEAT	Usually MEAT
Select lowest price	Evaluate offers against spec, qualification & award criteria	Evaluate offers against spec, qualification & award criteria	Evaluate offers against spec, qualification & award criteria
Email results	Email results	Standstill period of 14 days is recommended by CSSO	Standstill period of 14 days mandatory
Oral debrief over phone	Oral debrief over phone	Issue Standstill Notices	Remedies Directive applies
			Issue Standstill Notices
	Publish award notice on eTenders for contracts above €25,000	Publish award notice on eTenders	Publish award notice on eTenders



Thresholds (exclusive of VAT) above which advertising of contracts in The Official Journal of the EU is obligatory, applicable from 1 January 2024ⁱ.

Works	Value	Who it applies to
Contract Notice	€5,538,000	Threshold applies to Government Departments and Offices, Local and Regional Authorities and public bodies
Goods and Services		
Contract Notice	€143,000	Threshold applies to Government Departments and Offices
Contract Notice	€221,000	Threshold applies to Local and Regional Authorities and public bodies outside of the Utilities Sector
Contract Notice	€750,000	All services concerning social and other specific services listed in Annex XIV of the EU Directive 2014/24/EU
Utilities		
Works contracts Prior Indicative Notice	€5,538,000	For entities in Utilities sector covered by GPA
Goods and Services	€443,000	For entities in Utilities sector covered by GPA

¹ Thresholds are revised every two years. Full and up to date thresholds can be checked on the EU public procurement website via the following link <u>Thresholds for 2024-25 (europa.eu)</u>

Appendix C Staff Approval Levels for Contracts and Expenditure

Post Holder	Contract & Expenditure Approval Limit
CEO / Management Board	Over €143,000*
Principal Officer / Senior Psychologist	Over €50,000 and up to €143,000
Assistant Principal / Psychologist	Up to €50,000
Cost Centre Manager {HEO / AO Level}	Up to €25,000

^{*}Record of approval to be included on Contracts Register

Appendix D Procurement Checklist

PROCUREMENT CHECKLIST	LIST			
RFQ / RFT Title: OOO Doistphoiblí File Reference No.: OOO Dublicjobs	File Reference No.:			
Estimated Cost €	Yes / No / N/A	Soft Copy File Link (if applicable)	Checked By	Date
Business Case or Cost Benefit Analysis - approved by CEO / Head of Unit				
Data Protection Impact Assessment (DPIA) conducted				
Copy of RFQ / RFT				
Tender Proposal(s) Received				
Declaration of No Conflict Forms completed by Evaluation Team Members				
Tender Evaluation Report				
Award & Standstill Letters				
Supporting Documents Checked e.g. Insurance Certs / Tax Clearance Certificate				
Signed Contract				
Signed Confidentiality Agreement				
Contract Award Notice - eTenders				
Notification to DPO if the supplier is based or processes data outside of the EU				
File registered on Contracts Register (OpenDocMan)				
Regulation 84 Report (if applicable)				
Due to the level of remote working, the checklist includes a link to the soft copy of the documents				



Form 1 – Ordering in the absence of a full procurement process

CHECKLIST FORM This form must be completed, in advance of a PO being issued to a supplier, if a competitive procurement process is not followed. ITEM: PO Number: Relevant Central Procurement Framework Exists Y/N No. Suppliers Requested to Quote No. Quotations Received Value of Purchase, excl. VAT Reason for not following a competitive process: NAME :_____ DATE: _____ REVIEWER: DATE: Purchases ≤ €5,000 - €24,999 - Senior Manager All amounts exclusive of VAT Purchases ≥ €25,000 - Aileen Tuliani, Head of Finance Please attach a copy of all relevant documentation.

Year Ended

Contracts / Purchases of more than €25,000(excl. of VAT) undertaken without a competitive process

Department/Office

Subject of Contract / Purchase	Value €	Reason for not having a Competitive Process
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4ي		
'n,		
'4		

I confirm that for all procurements appropriate national and EU procedures where followed, the contract prices were fair and reasonable and represented best value for money.

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Signed:



CHANGE CONTROL FORM

Contract Name	
Unit Manager Responsible	
Date	

CASE FOR CHANGE

Proposed Change	
Rationale for Change	
Benefit of Change	

Risk of Implementing / Not Implementing Change	
Estimated Timeframe	
Estimated Cost	
Budget Approved in Advance By	
Dependencies (if any)	

APPROVAL

Party Proposing Change	Signature & Date
Consulting Party	Signature & Date
PAS Budget Holder	Signature & Date

Appendix H Evaluation Team Member Declaration Regarding Conflict of Interest and Confidentiality / Data Protection Undertaking



publicjobs Evaluation Team Member Declaration Regarding Conflict of Interest and Confidentiality / Data Protection Undertaking

Name:	Job Title:
Tel:	E-mail:
Business Unit:	
Procurement Project / Exercise:	

Conflict of Interest

"Conflict of Interest" are defined in Regulation 24(2) of the European Union (Award of Public Authority Contracts) Regulations 2016 to include "any situation where a relevant staff member has directly or indirectly a financial, economic or other personal interest which might be perceived to compromise his or her impartiality and independence in the context of the procurement procedure". By Regulation 24(1), contracting authorities are obliged to take appropriate measures to effectively prevent, identify and remedy conflicts of interest arising in the conduct of procurement procedures. To facilitate its compliance with Regulation 24(1).

It is important to note that it is not necessary that a person's impartiality and independence are actually compromised; a conflict of interest will arise where a person's impartiality and independence are merely perceived to be comprised. Examples of conflicts of interest include: (This is not an exhaustive list)

- Having a financial interest (e.g. holding shares or options) in a tenderer or any entity involved in any tendering consortium
- Having a financial, economic or other personal interest in the outcome of the evaluation of any tender evaluation process
- Being employed by (as staff member or volunteer) or providing services to any tenderer
- Being a member of a tenderer's management/executive board
- Receiving any kind of monetary payment or non-monetary gift or incentive from any tenderer or its representatives
- Canvassing, or negotiating with, any person with a view to entering into any of the arrangements outlined above
- Having a close member of your family (which term includes unmarried partners) or personal friends who falls into any of the categories outlined above
- Having any other close relationship (current or historical) with any tenderer, (It is important
 to note in this regard that a person's previous relationship with a tenderer that ended badly
 could be perceived by that tenderer to affect that person's impartiality.)

It is important to emphasise that conflicts of interest are not limited to the examples above and that in considering whether or not there are circumstances which might give rise to a conflict of interest it is not sufficient simply to consider those examples; rather it is necessary to consider whether circumstances exist which could be perceived to compromise your impartiality and independence in the context of the procurement procedure.

It is your responsibility to ensure that any and all potential conflicts of interest are disclosed to the Chair of the Evaluation Team (in writing prior to you becoming involved in the tender evaluation process). publicious shall not permit a person to participate in a procurement procedure if that person has a conflict of interest within the meaning of Regulation 24(2), which cannot be remedied.

Confidentiality Undertakings

"Procurement project / exercise" encompasses any formal and informal meetings, associated discussions, meeting preparation and follow up or any other activity related to the procurement project and / or exercise.

"Data" means all information, facts, data and other matters of which I acquire knowledge, either directly or indirectly, as a result of my activities as an evaluator of any supplier Pre-Qualification Questionnaire or Tender submissions or tender interviews/presentations etc.

"Personal Data" means any information relating to an identified or identifiable natural person (a "Data Subject")

"Processing" means any operation or set of operations which is performed on Personal Data or on sets of Personal Data, whether or not by automated means, such as collection, recording, organisation, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction.

"Documents" means all draft, preparatory information, documents and any other material in either paper or electronic form, together with any information contained therein, to which I have access, either directly or indirectly, as a result of my participation in any procurement exercise. Furthermore, any records or notes made by me relating to information or documents shall be treated as Confidential Documents.

"Evaluation Team" is the team to carry out the evaluation of proposals received in response to a tender process.

"Chair of the Evaluation Team" is the staff member nominated to lead the evaluation process and direct evaluation team members, in an advisory capacity only.

I understand that I may be invited to participate either directly or indirectly in the procurement exercise and that in doing so I will receive Data, which may include Personal Data, and agree:

- 1. To treat all Data and documents under conditions of strict confidentiality
- 2. Not to disclose, make copies of, or discuss any received Data with any person who is not a member of the Sourcing Team (without the prior written approval of the Chair of the Evaluation Team)
- 3. Not to use (or authorise any other person to use) Data and documents other than for the purpose of my work in connection with the procurement process
- 4. To process any Personal Data only under the authority of publicjobs and on the instructions of publicjobs, unless required to do so by EU or Irish law
- 5. To immediately notify the Data Protection Officer at publicjobs if I become aware of any loss or compromise of any Personal Data or any circumstances that could have resulted in unauthorised access to or disclosure of Personal Data
- 6. To return all hardcopy documents to the Chair of the Evaluation Team and delete any electronic form (if any) as soon as the evaluation process is complete

Unless otherwise agreed with the Chair of the Evaluation Team, and subject to relevant legislation, this undertaking applies until the end of the contract, including any contract extensions.

This undertaking shall not apply to any document or information that becomes public knowledge otherwise than as a result of a breach of any of the above undertakings.

Please complete and sign the following declaration.

Declaration

indepe	endence	in the co	ontext of the procurement procedure? Please read the information above
concei	rning cor	flicts of i	interest before ticking the boxes marked "Yes" and "No" below
Yes		No	
If Yes,	please p	rovide de	etails in the box below:
	•		he above is an accurate and complete declaration of all circumstances of
			ch could be perceived to compromise my impartiality and independence in
			ove procurement process. I undertake to inform publicjobs of any such
circum	istances	of which	I become aware during the lifetime of the procurement process.
By sign	ning this	declarat	tion, I agree that I will conform to the Confidentiality and Data Protection
under	takings a	s outline	ed above.
I acce _l	ot that p	ublicjobs	s may take appropriate action in relation to conflicts of interest, including
termir	nation of	my invo	olvement in the affected procurement procedure or re-assignment of my
duties	and resp	onsibilit	ies.
If you	become	aware d	of any change to the content of this Declaration, you are obliged to notify
publicj	obs of th	e change	e as soon as such information becomes available to you. Any conflict of interes
or pote	ential coi	nflict of ir	nterest must be fully disclosed to publicjobs as soon as the conflict or potentia
conflic	t become	es appare	ent.
Name	<u> </u>		
	_		
(Bloc	k Capital	s)	
Signa	ture		
Date			
Posit	ion		

Are you aware of any circumstances, which could be perceived to compromise your impartiality and



Evaluation Team Member approval Declaration Confirming Evaluation

Review and Acceptance

Name:			Position:	:			
Гel:			E-mail:				
Organisation & Department:							
Dua attua ma a mt Dua	ject:						
hereby acknowledgentioned procuren	ge rece nent ev						
hereby acknowledgentioned procurent eviewed and appro	ge rece nent ev						
hereby acknowledgentioned procurent approvenient and approvenient approvenient and approvenient and approvenient and approvenient approvenient approvenient and approvenient ap	ge rece nent ev						
Procurement Procur	ge rece nent ev						



CONTRACT PERFORMANCE REVIEW FORM

Contract Details

Department / Unit Unit Manager Responsible Contract Start Date / / Contract Expiry Date / / Review Date / / File No. (Contracts Register) Nature of Service					
Unit Manager Responsible Contract Start Date / / Contract Expiry Date / / Review Date / / File No. (Contracts Register)	Supplier Name				
Responsible Contract Start Date / / Contract Expiry Date / / Review Date / / File No. (Contracts Register)	Department / Unit				
Contract Start Date / / Contract Expiry Date / / Review Date / / File No. (Contracts Register)	Unit Manager				
Contract Expiry Date / / Review Date / / File No. (Contracts Register)	Responsible				
Review Date / / File No. (Contracts Register)	Contract Start Date	1	/		
File No. (Contracts Register)	Contract Expiry Date	/	/		
(Contracts Register)	Review Date	/	/		
	File No.				
Nature of Service	(Contracts Register)				
	Nature of Service				

Key Performance Indicators to be reviewed

Project Milestones / Key Deliverables	Performance in previous 12 months

Insert additional rows as required

Annual Review of Insurance

Type of Insurance	Policy Expiry Date
Employer's Liability	
Public Liability	
Product Liability	
Professional Indemnity	
Cyber Insurance	
Comments	
Follow Up Required	
Signed:	
Date: / /	

Appendix K Procurement Guidelines

Reference documents to assist with procurement:

Guidance Source	Detail
Circulars	Department Circulars are issued relating to procurement by the Department of Public Expenditure and Reform and previously the Department of Finance. These circulars are also available through the etenders website below.
<u>eTenders</u>	This website is a central facility for all public sector contracting authorities to advertise procurement opportunities and award notices.
Office of Government Procurement	This website provides access to the Buyers Zone that lists the framework agreements and the drawdown arrangements that are in place and which should be used where appropriate.
Public procurement OGP Guidelines	This guideline should be followed where the OGP does not have a procurement mechanism in place for the particular purchase being made. The latest version of this document can be found in both the OGP website and the etenders websites. This document has a number of valuable resources included. The table of contents for the Guidelines are set out below: • Key Principles • Encouraging SME Participation • Environmental, Social and Labour Provisions • Main Phases of Public Procurement • Pre-tendering phase • Below Threshold – National Guidelines • Above Threshold – EU Rules • Framework Agreements • Electronic Procurement • Monitoring and Reporting • Freedom of Information • Contacts • Glossary • Frequently Asked Questions • Key Documents / Websites • EU Thresholds • Model Letters for below Threshold • Light-Touch Regime • OJEU Time Limits in the 2016 Regulations • Model Letters for Above EU Threshold • Checklist for Procurement and Contract File • Disclosure of records – Information Commissioner
National Public	Public Procurement is governed by EU and National Rules. The
Procurement Policy Framework 2018	purpose of this document is to set out the overarching policy framework for public procurement in Ireland.
publicjobs Intranet_Procurement	OGP circulars, procurement procedures, checklists and useful links.



END OF CONTRACT REVIEW FORM

Contract Details

Supplier Name				
Department / Unit				
Unit Manager Responsible				
Contract Start Date	/	/		
Contract Expiry Date	/	/		
Review Date	/	/		
Nature of Service				

Supplier's performance during the contract period:

Project Milestones / Key Deliverables	Performance over duration of the contract

Insert additional rows as required

Re	eview Lessons learned:
Qı	uestions to consider:
•	Did it work?
•	Did we manage the supplier's performance effectively?
•	Was the specification fit for purpose?
•	Were the contractual terms and conditions fit for purpose?
•	Can we empower ourselves to do it better?
•	Should we have special clauses, KPIs, Service Level Requirements?
•	Recommendations for next tender.
Sigı	ned:
Dat	e: / /

Appendix M Freedom of Information

Bodies subject to Freedom of Information Legislation are required to provide the following details in relation to public procurement under the Model Publication Scheme, published by the Department of Public Expenditure and Reform in July 2016

- procurement policies
- a link to all current tender competitions on the eTenders website
- public contracts awarded including contract type, contractor, value, award date, duration and brief description (tabular format) over €25k for both ICT and other contracts

This requirement does not extend to contracting entities operating under the Utilities Directive. In the case of those public bodies in line with this directive they should publish the advertisement on eTenders, including the indicative amount, the duration of the contract and the winner.

Freedom of Information legislation applies to a wide range of public bodies and information may be requested on records relating to a tendering procedure of a contracting authority covered by the FOI Act. Certain records may be exempt from the provisions of the Act on various grounds including confidentiality, personal information or commercial sensitivity. Tenderers are normally requested to indicate, with supporting reasons, any information included within their tenders which they wish to be regarded as confidential. A contracting authority's FOI Decision Maker will normally consult with a tenderer before deciding on whether to disclose such information on foot of an FOI request. However, no category of tender related records is subject to either release or exemption as a class. Therefore, each record must be examined on its own merits. To reduce the incidence of FOI requests, contracting authorities should endeavour to always provide a full objective assessment of the comparative strengths and weaknesses of tenders having due regard to commercial sensitivity. Further guidance on these exemptions and appropriate consultation procedures is available on the FOI Central Policy Units website https://foi.gov.ie/.

Appendix N Further Guidance

Useful Websites

publicjobs Intranet (Procurement)
eTenders
Office of Government Procurement
ICT Procurement
Green Public Procurement (Department of Communications, Climate Action & Environment)
Enterprise Ireland
Competition and Consumer Protection Commission
Tenders Electronic Daily (TED)

Useful Links

Public Procurement Guidelines for Goods and Services Sale of Goods and Supply of Services Act 1980 Standards in Public Office Late Payment in Commercial Transaction Freedom of Information Act